

CHANGES TO HSDT STRATEGY AS A DIRECT RESULT OF THE JIGSAW RESEARCH		
Topic/Issue	Previous Approach	New Approach (updated May 2023)
Main Objective	Double or treble income and empowerment of very poor women and their families	Broaden scope within women and girls sector. More focus on linked climate change.
Type of Funding	Time-limited projects; e.g. up to five or six years.	Fund local organisations rather than projects. Be prepared to fund people costs/capacity. Encourage local partnerships.
Main point of contact	Oxfam or other INGOs based in UK.	Organisations and people based on the front line. Make key decisions there.
Design & origin of all programmes	Mainly done in UK or by UK based people.	Designed with locals on the front line.
Mode of Operation	Work with implementation partners like Oxfam, <i>Alliance</i> magazine, and Jigsaw Research.	Stay linked with current INGO partners, especially on humanitarian aid & advocacy. Collaborate & partner with like-minded funders and local community organisations.
Restricted or unrestricted funding	Agree brief. Focus on objectives, deliverables, measurement, and budget.	Same broad principles, but less restricted, lighter touch. Reduce restrictions with partners as trust grows over time.
Strategy on scaling	Complete project, then seek scaler.	Identify potential scalers at outset, involve from beginning as partners, build their sense of ownership.
Funder knowledge/skills input	More hands-on with forensic fieldwork. Many group discussions, work sessions on front line.	Less Trustee time availability in future, so less hands on. Offer skills where required in strategy, structure, marketing, operations, measurement, climate change.
Method of Measurement	Significant funding level. Fieldwork, continuous measurement for improvement. Reports.	Fewer, shorter Reports, focusing on impact. Half yearly Zoom or meetings with front line partners, or when requested.